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Warsaw, October 27, 2020

## Letter of Motivation

**Dear Dean of Ambassadors to the OECD,  
Honorable OECD Council Members,  
Distinguished Ladies and Gentlemen,**

I am deeply honored to have been nominated as a candidate for the position of the OECD Secretary-General for the 2021-2026 mandate.

Joining the Organisation nearly 25 years ago anchored my home country in the community which cherishes highest standards in policymaking. During that period I have had an enormous privilege to witness and actively participate in my country and the Central and Eastern European region's transition into role models of market economy and modern champions of growth. First pursuing the university and academic career, then applying economic theory in practice, for over 10 years I advised and assisted Polish and international companies on strategic business transformations. Working closely with private sector gave me a perspective of those who expect governments to construct adequate policies, it has also shown me how a dialogue and mutual understanding contribute to a successful cooperation.

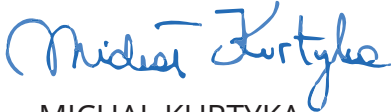
This experience has been particularly useful since 2016 when I was nominated the deputy minister for energy, and then the first Minister of Climate and Environment of Poland. I proposed a new and ambitious Energy Policy of Poland 2040. In 2018 as COP 24 President I led to a successful conclusion of the summit during which 196 Parties unanimously adopted the Katowice Rulebook, enabling the implementation of the Paris Agreement. In 2019 as the Chair of IEA Ministerial I served the Agency and its 30 Member states to adopt, first in ten years, IEA Ministerial Communiqué which sets out important mandates in terms of building together a sustainable future.

Current unprecedented situation also requires new, tailored response and action. Therefore, along with my candidacy, I propose to introduce the New Growth agenda. It relies on an enhanced OECD's effectiveness and governance to reconstruct wisely and rebuild global confidence. As we struggle to battle Covid-19, the ability to think beyond the immediate is crucial in restoring global ties fragmented after the pandemic so that our economies start growing again quickly.

My vision of Secretary-General is to be a facilitator and supporter of the decision-making process driven by the Member countries. My personal involvement as COP24 President and Chair of the 2019 IEA Ministerial enriched me with a unique leadership experience of building consensus by gathering all around the table, listening carefully and converting words into decisions. I am convinced that throughout my career within the public and private sector, both on international and domestic stage, I have gained the necessary capacities to effectively manage the OECD and use its resources to the benefit of all Members.

It would be a true honour to serve you as the next OECD Secretary-General.

Yours sincerely,



MICHAŁ KURTYKA