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**NORTH ATLANTIC TREATY  
ORGANIZATION**  
**ORGANISATION DU TRAITÉ DE L'ATLANTIQUE NORD**  
HEADQUARTERS SUPREME ALLIED COMMANDER  
TRANSFORMATION 7857 BLANDY ROAD, SUITE 100  
NORFOLK, VIRGINIA, 23551-2490



TO: BC's Distribution List for Invitation for International Bidding (IFIB) Procedure

DATE: 05 October 2020

SUBJECT: Notification of Intent to issue an Invitation for International Bidding (IFIB) for Contractor Support for the Allied Command Transformation Intelligent Customer & technical Support (TACTICS) II

1. In accordance with the stipulations of the Bi-SC Procurement Directive 60-70, Annex B, and Procedures for International Competitive Bidding (2015 Edition) the following information is provided on an Invitation for International Bidding (IFIB) that this Headquarters has the intention to release:

IFIB REFERENCE: NOI-ACT-SACT-21-02

TITLE OF IFIB: The Allied Command Transformation Intelligent Customer & technical Support (TACTICS) II

REQUIREMENT: ACT gives notice of the intent to issue an Invitation for international Bid (IFIB) for the provision of contracted services.

HQ SACT is seeking contract support to establish the conditions in which SACT has timely access to the leading-edge capabilities necessary to tackle challenges and problems whose size and complexity defy solutions by solely using existing staff or tools within NATO's established organisation. TACTICS II is an integral part of SACT's comprehensive organizational and operating strategy that enables mission accomplishment by integrating high quality deliverables from trusted industry partners, with the unique and manifold capacities of NATO's established workforce and toolset.

Strategic Factors Driving TACTICS II Contract Deliverables:

Driver: Capability Development. As a key part of the NATO Command Structure Functional Adaptation (NCS-FA), NATO is launching a New Governance Model (NGM) for the development of its Common Funded Capabilities. Demand signals for transformative and adaptive products, as described in this SOW, will be generated systematically from the NGM as well as occasionally from other sources. This emphasizes the point that TACTICS II will be used to support long-term, programmed needs, as well to assist in meeting shorter-term pop-up requirements. Examples of support may include requirements elicitation, analysis, experimentation, acceptance testing, etc.

Driver: New Concepts. The NATO Warfighting Capstone Concept (NWCC), which is due to be published in December 2020, is expected to be a watershed, from which a series of subordinate concepts will evolve. Within the CD&E process, TACTICS II is likely to be required to contribute to conceptual developments by supporting early stage research and brainstorming, through refinement, to eventual concept testing.

Driver: Experimentation. NATO nations continue to recognize the value of experimentation in transforming, adapting and innovating for Alliance modernization. Nations cannot afford to make ill-informed investment decisions; this is where experimentation provides a tool through which to discover, test and validate courses of

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action before committing to decision. Meticulous planning and experiment design work is needed in order to ensure objectivity and the provision of irrefutable evidence. This is time-consuming, technical work. While much of HQ SACT's Operational Experimentation Branch's program comprises deliberate, programmed experimentation, there is also a requirement to respond to urgent requirements; this creates a tension, which must be managed, between high quality experimentation and the delivery of essential outcomes for customers, including commanders and forces engaged in current operations. The execution of TACTICS II tasks and the development of deliverables will take place in both programmed and urgent scenarios, contributing to SACT's ability to steady-state and pop-up demand signals.

Type of Contract:	Firm Fixed Price (FFP) Deliverables
Period of Performance:	Base Period: on or about 1 March 2021 – 31 December 2021 with four potential 12 month option periods; 1 January 2022 – 31 December 2022, 1 January 2023 – 31 December 2023, 1 January 2024 – 31 December 2024, 1 January 2025 – 31 December 2025. Available options shall be exercised at the sole discretion of the HQ SACT Contracting Officer, based on satisfactory work performance, available funding, and on-going/ evolving work requirements
Bidding Procedure:	The intended procurement method will be International Competitive Bidding (Sealed Bidding) in accordance with Bi-SC Procurement Directive 60-70, Annex B, and Procedures for International Competitive Bidding (2015 Edition). The contract award will be determined based on the contractor(s) that offers the Best Value to NATO.
Funding:	Estimated Annual Amount €2M <b>Travel costs will not be a consideration for contract award.</b> Task Orders against this framework contract will be funded separately by requesting activity.
Issue Date:	23 October 2020
Bid Closing Date:	Estimated 3 December 2020
Eligibility:	Companies which have performed similar tasking to the requirement described in the solicitation. Contractor personnel performing services under the contract must be citizens of a NATO nation, have appropriate professional training and experience in a related field (s).
Delivery location(s):	The contract will cover services being accomplished in Norfolk, VA, USA or as approved at contractor facility.
Partial bidding:	Partial Bidding is authorized

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Website: <http://www.act.nato.int/contracting>

Contractors will be able to view the IFIB on or about 9 October 2020 at the above website. You are hereby invited to nominate, by email before 22 October 2020, the name, full address, Point of Contact, telephone, facsimile number and e-mail address, of other potential bidders established within your country. This and any other correspondence is to be addressed to:

Supreme Allied Commander Transformation BUDFIN  
– Purchasing and Contracting Branch  
Attn:– Ms. Catherine Giglio ACT Contracting Officer  
Attn:– Ms. Tonya Bonilla, ACT Contracting Officer  
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//original signed//

CATHERINE GIGLIO

Contracting Officer

HQ SACT